COUNCIL ON AGING P.O. BOX 243, 36 Muddy Pond Road Sterling, MA 01564

The Council on Aging Board meeting was called to order at the Senior Center on Thursday, November 8, 2018 at 5;35 p.m. and Sue Protano recorded the minutes. A quorum of directors was present, and the meeting, having been duly convened, was ready to proceed with business.

Open Meeting

Roll Call

PRESENT

Sheila Battles, (2021) Member Bob Bloom (2020), Treasurer Joe LaGrassa, (2021) Member Deb MacLennan, (2021) Member Liz Pape (2020), Chair Sue Protano (2019), Secretary

Veronica Buckley, Director Dick Maki, Building Committee

ABSENT

Kevin Beaupre (2019), Vice Chair Nancy Castagna (2020) Charles Madden (2019)

3. Review/Approve Minutes and All Monthly Reports

Motion by Bloom, MacLennan seconded, to approve previous meeting's minutes

Minutes from the October 11, 2018 Council on Aging meeting were approved unanimously.

Motion by Protano, LaGrassa seconded, to approve Treasurer's Report.

 Passed unanimously. Treasurer noted that addition to revenues of \$685.has been made this year. Motion by Protano, LaGrassa seconded to approve Volunteer Coordinator's Report.

· Passed unanimously.

Motion by Bloom, seconded, LaGrassa to approve Director's Report & Outreach Report

· Passed unanimously.

4. Building Committee Update

Dick Maki reported that the generator has been worked on by the Light Dept. All connections have been done. Waiting for final test of the generator to make sure that it runs proficiently.

5. Public Session

Dick Maki- Spoke on FOSS Contributions to the Senior Center, An itemized list was handed out to the members which is included in this report.

Committee Reports

Arts Committee - Dick Maki had no news to report. November Artist's Reception will be The Photography of Dennis Rainville. November 15, 2018 6-8 pm - Beautiful Photographs.

- Evening Dinner Committee Deb MacLennan reported for the dinner October 18, 2018, she needs volunteers to help. . No dinners for November & December- will resume in January 2019 with a Spaghetti Supper with Entertainment by Bill McCarthy. We have interested volunteers for this committee. Marilyn Pitman, Maurice & Linda Iorio and Ann Maki.
- Marketing Committee -Liz Pape reported that there have been no meetings since last board meeting as committee is meeting quarterly. Poster was done for volunteer recruitment, resulting in several new volunteers.
- Program Committee Veronica Buckley, Director reported in place of Nancy Castagna, in regard to the ALFA Program (Adult Learning Fitchburg Area). The senior center will host its first ALFA course, to start January 20, 2019 on Mondays at 2:30 pm for 8 weeks, by Jim Wilkinson. Jim is a retired historian and educator. Jim's subject

- 7. Director's Update- Veronica Buckley reported that she will be on vacation starting December 14-26, 2018. Ukulele Club has expanded and is performing for many events during the Holiday Season. Pen Pal Program very active with the seniors. Peer Leaders Program-8th graders work on various programs with our seniors. MCOA in conjunction with Frame Works Institute is starting up a program for "older adults" not necessarily just seniors. This program reduces Fatalism and "Us vs. Them" thinking. Embracing the Dynamic Narrative. Sounds very interesting. Veronica Buckley to pursue program further.
 - No Gift account expenditures at this time.

8. Unfinished Business

Vote will be taken in January 2019 on the final draft of Senior Center Policies Guidelines.

New Business

Friday, December 14, 2018 a Cookie & Craft Sale will be held at the Senior Center. This will be set up and sponsored by FOSS.

Information to be given to Maureen Cranson.

Goals for the coming year to be discussed In January 2019

9. Future Topics

Policies and Procedure Goals for 2019.

10. Next Meeting - The next monthly Board Meeting will be held on Thursday, January 10, 2019 at 5:30 p.m.

12. Adjournment

Motion by Bloom, Madden seconded, to adjourn at 7:27 pm.

Passed unanimously

Respectfully submitted,

Sue Protano Secretary

Attachments -

For more details and review, copies of the Arts, Marketing/Communications and Program Committee minutes are Available at the reception desk along with the Director's and Outreach Reports.

MEETING DATE: January 10, 2019	TIME:	5:30 -7:30pm
If applicable, please fill in Executive Session START TIME: yes state approximate time:	_ END TIME:	Re-open to Public? If
Subject of Executive Session:		
Sterling Council on Aging	Г	TOWN CLERK OFFICE USE
NAME of BOARD/COMMITTEE		ONLY
, , , , , , , , , , , , , , , , , , , ,		ONLY
	Sterling, MA	ONLY
Sterling Senior Center Meeting Rm. 36 Muddy Pond Rd, S	Sterling, MA ROOM	ONLY
Sterling Senior Center Meeting Rm. 36 Muddy Pond Rd, S LOCATION Name: Liz Pape, Chair, Council on Aging		ONLY

AGENDA

- 1. Open Meeting
- 2. Roll Call
- Review/Approve Meeting Minutes of November 8, 2018; Treasurer's, Volunteer Coordinator's & Director's Reports
- 4. Building Committee Update
- 5. Public Session
- 6. Committee Reports
 - a. Arts Committee
 - Evening Dinner Committee
 - Marketing/Communications Committee
 - d. Program Committee
- 7. Director's Update
 - Gift account expenditure request and vote
- 8. Unfinished Business
 - Senior Center Policies Guidelines review and vote
- 9. New Business
 - BoS All boards meeting determination of COA/Senior Center goals
 - b. FY20 budget review and vote
 - Future COA officers
 - February meeting date and vote
- 10. Future Topics
- 11. Next Meeting: Thursday February 14, 2019, 5:30-7:30 pm
- 12. Adjournment

All meetings are open to the public

Council on Aging Treasurer's Report FY19

CoA Board Meeting , January 10, 2019

FY19 July 1, 2018 - December 27, 2018

Account #	Description	Appropriated	Expended	Balance	Percent of
01541-51200	CoA Wages	\$ 153,330.95	\$ 69,157.35	\$ 84,173.60	Appropriated 45%
01541-53000	CoA Home Care	\$ 400.00	\$ 0.0	\$ 400	0%
01541-53001	CoA Title VII Nutrition & WHEAT	\$ 4,300.00	\$ 0.0	\$4,300.00	0%
01541-57000	CoA Expense	\$16,050.00	\$ 7,159.70	\$ 8,890.30	44.6%
01540-57000	Sr Center Operations	\$15,935.00	\$ 9,439.16	\$ 6,495.84	59.2%
01540-51300	Sr. Cntr Ops Co-ordinator	\$16,665.00	\$ 5,848	\$ 10,817	35.1%

Other Accounts

Account #	Description	FY19 starting balance	Revenues *****-48400	Expenses *****-57000	Current Balance
24000-	Revolving funds	\$18,699.08	\$17,104.33 *	\$18,035.17	\$17,768.24**
25003-	CoA Donation/	\$ 13,822.82	\$975.00*	\$ 357.62	\$14,440.20
26011-	Formula Grant	\$ 0.00	\$0.00	\$ 8,267.98	\$(8,267.98)

Account #	Description	FY19 starting balance	Revenues *****-48000	Expenses *****-57001	Current
24000-	Sr. Center Usage	\$ 4,495.28	\$ 1,550.00 *	\$ 83.04	\$ 5,962.24

^{*} Does not reflect to date value.

Bob Bloom, COA Treasurer

^{** 5%} below starting balance

Council on Aging Treasurer's Report FY19

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Does not reflect to date value.

Bob Bloom, COA Treasurer

Page 1 of 1

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SUMMARY OF SELECTED FOSS CONTRIBUTIONS TO THE STERLING SENIOR CENTER

As an IRS-designated charitable 501(c)3 organization, Friends of the Sterling Seniors (FOSS) is able to raise funds to support equipment and program needs of the Senior Center. The major sources of income include the Holiday Cookie Sale, the Taste of Sterling, individual and business contributions, and receipts from coffee, special meals and trip donations.

Since the first year of the Center's operation, significant donations were raised by FOSS efforts with individual and corporate donors. Examples of those contributions include:

- . \$15,000 for the patio and outdoor furniture from a local bank and funeral home
- · \$3,000 for three smart TVs from BJ's, FOSS, and project managers
- · Two pool tables courtesy of a local bank
- Reclining chair and blood pressure equipment from a local hospital
- · One laptop computer, one desktop computer and printer from FOSS
- \$560 for lumber to construct outdoor shed from FOSS
- · Small refrigerator for breakfast food and monthly supplies from FOSS
- Over \$2,000 FOSS contribution to sound system
- . \$1,000+ for art hanging system from FOSS
- \$1,500+ to support newsletter publication/mailing from FOSS
- . \$1,680 from FOSS for tall freezer
- . \$950 from FOSS for polo shirts
- \$2,900 from FOSS for Special Luncheons, Father's Day, Italian night, etc.
- Two BBQ grills from FOSS
- Kitchen shelving, plus kitchen utensils, pots & pans from FOSS
- · Monthly Pancake Breakfasts with FOSS volunteers
- \$1,000 to date for YMCA participant expense from grant secured by FOSS
- Kitchen Ice Machine by FOSS
- \$1,800 floor cleaner by FOSS
- \$1,600 program TV in lobby by donor through FOSS
- Assorted program sponsorships by FOSS, acrylic art, Senior Strong, etc.
- "Muffin Monday", daily coffee and breakfasts sponsored by FOSS
- . Foyer mat for future installation funded by FOSS

Future Direction for FOSS Donations:

There is likely to be a gradual transition from equipment-related expenses incurred in proximity to opening the Center towards support for program-related projects and activities in the future.

Your support of FOSS activities remains critical to the continuation of FOSS support of the Senior Center. Share your enthusiasm for our contributions with others and join as many of our major fundraising events as possible. Thank You!

November 8, 2018



A well-framed story answers the public's questions about big social issues: Why does this matter? How does this work? What can we do about it? The following narrative arc works to build understanding, shift opinion, and generate support for aging issues by answering those questions using research-tested strategies: an appeal to our collective ingenuity, a metaphor to explain the benefits of aging, and concrete solutions to illustrate what we can to build age-friendly communities.

Embracing the Dynamic Narrative

Reduces Fatalism and "Us vs. Them" Thinking

How does this work?

Why does this matter?



 Ingenuity: Let's use innovation to re-envision aging in the US.



 Building Momentum: As we get older we build momentum, which powers us to take up new ideas and advance toward new goals. This energy powers up our society and moves our communities forward. What can we do about it?



Strong Solutions
 Examples: e.g.,
 intergenerational community centers can boost older people's participation in our communities.

To arrive at an evidence-based framing strategy, FrameWorks analyzed public thinking compared to the aging field's current messaging. This allowed researchers to identify the communications practices that are likely to have unproductive effects on public thinking—and develop and test new messages that were proven to be more effective. For more information on our research, and more about these strategies, please visit www.frameworksinstitute.org/aging.

DO:	DOME
Explain how context shapes decisions and outcomes	Point to individual actions as
rame future as a time for improvement	driving aging outcomes
Emphasize that we are all better off	Frame aging as a process of decline
by being inclusive	Make older people "other" or refer to older people as "they" and "them"
Show that interventions	Describe anima (
can change outcomes	Describe aging (populations) as a crisis
Tell solutions stories that show how	For 1 of the second
systems and supports work	Emphasize fixed, finite resources
Explain how ageism works	Leave agains to be and
	Leave ageism to be understood as "just another '-ism'"

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All Boards Meeting - FY19

Jan 23, 2019, 6:30 pm

Please be prepared to talk briefly about your FY 19 goals (especially those that may impact other boards and committees).

FY19 COA/SSC Goals:

- Continue to offer new and existing programs/activities that support the needs of Sterling's seniors through SSC volunteers and COA committees.
- Support the orderly management of COA and SSC operations.
 - a. Develop and obtain BoS approval of Council on Aging Policies and Procedures
 - Develop and obtain BoS approval of Sterling Senior Center Policies and Guiding Principles.
 - Revise COA Board Manual and document an orientation process for new board members.
 - Maintain financial oversight of COA/SSC budget and expenditures.
- COA/SSC leadership for the incorporation of Age and Dementia-Friendly action items into Sterling Master Plan.
 - Identify age-friendly and dementia-friendly housing, transportation, service and other needs of Sterling citizens
 - Work with town leadership/Sterling Master Plan Committee to identify and prioritize needs-based action items.

Report to the Sterling Council on Aging Senior Center Volunteer Coordinator For the period November 1-December 31, 2018 January 10, 2019 COA Board Meeting

	Nov. 1-30, 2018	Dec. 1-31, 2018			
Admin/computer	45.25	40.3			
Committee work	14	13			
Meal site	299.33	261.97			
Meals on Wheels	95.47	102.58			
Office Coverage	177.75	196.5			
Pancake Breakfast	24.50	30.83			
Special luncheons/dinners	5	2.5			
TOTAL	740.30	726.30			

Comparison of 2018 and 2017 volunteer hours



2018	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec
HRS 2017	671.51	736.3	719.14	777.75	748.63	774.57	686.93	828.4	723.09	858.26	740.3	726.3
HRS 2018	563.92	433.96	823.16	656.58	724.3	625.42	621.76	791.09	711.31	668.91	681.05	599.27
vols 2017	56	57	55	56	54	56	57	52	56	60	59	59
vols	37	35	47	45	47	49	54	53	52	46	50	47

Respectfully submitted,

Liz R. Pape

COA Board Meeting Jan 10, 2019

Director's Report for Nov - Dec 2018

Event Statistics from 11/1/18 to 12/31/18

Total event sign ins Duplicated 3342

Unduplicated 458 Guests 187

Event Statistics from 11/1/17 to 12/31/17

Total event sign ins Duplicated 2867

Unduplicated 409 Guests 200

Stats of note

Nov 24 23 25 participants 16 land

Dec 24 28 participants 18 \unch Dec 31 51 participants 25 \unch

VAN REPORT Nov 2018

Van 1 31 Riders 229 trips 1451 miles

Van 2 17 Riders 105 trips 719 miles

VAN REPORT Dec 2018

Van 1 40 Riders 242 trips 1376 miles

Van 2 17 Riders 84 trips 688 miles

KITCHEN REPORT Nov - Dec 2018

congregate lunch 1030 or 27 per day

Pancake Breakfast 71 / 64

Additional topics for discussion

Budget

Upcoming events:

Feb 20th Parkinson's Support Group
Feb 21st Armchair Travel to Canada
Feb 22nd Lunch and Learn "Safety and Security"
Feb 25th Caregivers Connect
Feb 27th Evening Dinner with Sterling Village supports the Walk to End Alzheimer's and Alzheimer and related dementia education.

OUTREACH STATISTICS NOVEMBER 2018

Services provided between 11/01/2018 and 11/30/2018

Interaction	Duplicated	Unduplicated
email	2	2
Home Consultation	39	34
mail/letter/card	2	2
Office Consultation	38	30
Phone Consultation	39	31
Totals	120	75

This month 15 seniors NEW to the senior center (in the past 6 months) we contacted. 9 were over the age of 80. 7 of the 9 seniors over 80 will most likely continue services. One has passed away.

I have completed 46 home visits (since the end of August) to seniors over 80 to deliver light bulbs from the light dept, lights from the senior center and gathered info for the firestop

OUTREACH STATISTICS DECEMBER 2018

Services provided between 12/01/2018 and 12/31/2018

Interaction	Duplicated	Unduplicated
email	21	20
Home Consultation	29	22
mail/letter/card	5	5
Office Consultation	21	18
Phone Consultation	39	31
Totals	115	81

This month 18 seniors NEW to the senior center (in the past 6 months) we contacted. 5 were over the age of 80. 4 of the 5 seniors over 80 will most likely continue services.

I have completed 59 home visits (since the end of August) to seniors over 80 to deliver light bulbs from the light dept, lights from the senior center and gathered info for the firestops.

FY20 BUDGET WORKSHEET

Account Account Number Description				01540-57000 SENIOR CENTER OPERATIONS	01641-51200 COA WAGES	01541-53000 COA HOME CARE	01641-53001 COA TITLE VII NUTRITION AND WHEAT	01541-57000 COA EXPENSE	Paradiana	Cotter your F120 Detail below. The total each detail like will entirely the grid above. If you do not have account detail you will fit? enter the tide under Department Departme		DEPARTMENT DESAIL	SENIOR CENTER FACILITIES MAINT TECH	DEPARTMENT DELET	DEPARTMENT DEIAS SENIOR CENTER FAGUTIES MAINT TECH TOTAL	DEMATMENT DETAIL SENIOR CENTER PAQUITIES MAINT TECH YOTA SENIOR CENTER OPERATIONS COORDINATOR	DEPARTMENT DELOS SENIOS CENTES FAQUITIES MAJOT TITON TOTA SENIOS CENTES OPERATIONS COORDINATOR	DEPARTMENT DETAIL SENIOR CENTER FACILITIES MAINT TROH YOTAL SENIOR CENTER OPERATIONS COORDINATOR TOTAL	DEMATMENT DETAIL SENIOR CENTER PAGLITIES MAINT TECH YOTA SENIOR CENTER OPERATIONS COORDINATOR TOTAL SENIOR CENTER OPERATIONS	DEPARTMENT DELIA SENIOR CENTER PAGLITIES MAUNT TITCH TOTA SENIOR CENTER OPERATIONS COORDINATOR TOTAL SENIOR CENTER OPERATIONS	SENIOR CENTER PAGLITIES MAINT TECH YOTA SENIOR CENTER OPERATIONS COORDINATOR TOTAL SENIOR CENTER OPERATIONS TOTAL	DEPARTMENT DELOS SENIOS CENTES PAQUITIES MAUNT TITON SENIOS CENTES OPERATIONS COORDINATOR TOTA SENIOS CENTES OPERATIONS TOTA COA EXPENSE	DEPARTMENT DETAIL SENIOR CENTER PAGLITIES MAINT TITCH SENIOR CENTER OPERATIONS COORDINATOR SENIOR CENTER OPERATIONS TOTAL COA EXPENSE	SENIOR CENTER PAOLITIES MAINT TICH SENIOR CENTER OPERATIONS COORDINATOR SENIOR CENTER OPERATIONS TOTAL COA EXPENSE	SENIOR CENTER PAOLITIES MAINT TICH SENIOR CENTER OPERATIONS COORDINATOR SENIOR CENTER OPERATIONS TOTAL COA EXPENSE	SENIOR CENTER PAGLITIES MAINT TITCH SENIOR CENTER OPERATIONS COORDINATOR SENIOR CENTER OPERATIONS TOTAL COA EXPENSE	SENIOR CENTER PAGLITIES MAINT TITCH SENIOR CENTER OPERATIONS COORDINATOR SENIOR CENTER OPERATIONS TOTAL COA EXPENSE	SENIOR CENTER PADLITIES MAINT TITCH SENIOR CENTER OPERATIONS COORDINATOR SENIOR CENTER OPERATIONS TOTAL COA EXPENSE	SENIOR CENTER PAGLITIES MAINT TITCH SENIOR CENTER OPERATIONS COORDINATOR SENIOR CENTER OPERATIONS TOTAL COA EXPENSE	SENIOR CENTER PAGLITIES MAINT TITCH SENIOR CENTER OPERATIONS COORDINATOR SENIOR CENTER OPERATIONS TOTAL COA EXPENSE
2017 Actual	-	0.00	0.00	25,73	118,743.48	400.00	4,300,00	16,040.20		165,221.68 shove. If you do not has	Amount		-		7.				see attached	ne attached	are attached	see attached	are attached	see attached	see attached	are attached	are attached	are attached	are attached	are attached
2018 Actual		14,607.09	0.00	15.935.00	126 032 81	400.00	4 298 33	16,049,75		177,322.98	A STREET, SQUARE, SQUA																			
2019 Original	2000	0.00	16,665.00	15 935 00	163 390 96	400.00	00,000	16,060,00		206,680.95	DEPARIMENT Detail	CON WAGES 1			TATOT	TOTAL		F	, F F	TOTAL	TOTAL	TOTAL TOTAL	TOTAL TOTAL	TOTAL JAKOT	TOTAL JANOT	TOTAL	TOTAL	LOLAT TALE	LOLYT	LOLYT LOLYT
FY20 Dept Request		0.00	0.00	24 765 00	482.027.60	400.00	400.00	16,050.00		225,542.80 nder Department Data	Amount	see attached			183,757,80	183,037.60	183,037,80	183,037,80		183,037,60		490.00	490,097,80	490.00	490.00	490.00	490.00	4,350.00	4,350.00	4,350.00
FY19 \$ Change	0.00	0.00	(16,665,00)	00,000,000	00.000.00	00.001,62	0.00	0.00		18,861.85	Name and Address of the Owner, where																			
FY19 %	#DIV/III	#DIV/OI	.100 00%	200.001	30.02%	24.70.01	0.00%	0.00%	#D(V/0)	9.13%																				

NOTES/COMMENTS

Town of Sterling FY19 FTE's

Council on Aging

#REF!

	# Emps	FY20 Request # Emps
Full Time	1	1
Part Time (20+ Hours)	2	2
Part Time (Less than 20 hours)	6	6
Seasonal		
TOTALS	9	9

^{***} Excludes occasional / on call and Senior tax workoff personnel

COA Budget Notes / Comments

The COA Wage account budget increase is above the 2% for the following reasons:

- \$16,624.16 Transfer of previously approved operations coordinator salary from separate account to the COA wages account
- \$5709.60 Increase of the Meal Site Manager's hourly wage from \$15.29 per hour to \$17.85 per hour to address the proposed change in job description / job classification. Prior position accepted and served prepared meals from Montachusett Opportunity Council. Current position is responsible for menu planning to meet nutrition standards set by EOEA, food ordering (including inventory control and budgeting), meal preparation, serving and clean up for home cooked meals five day per week. Position also requires strong managerial skills to supervise staff of 30 35 kitchen volunteers.

This amount also includes the COA wage account assuming 4 hours per week of Meal Site Manager's pay that is currently being paid by formula grant. (Formula grant is a dollar per senior grant used to support programming and services.)

- \$3721.12 COA wage account assuming 4 hours per week of Outreach Coordinator's pay that is currently being paid by formula grant.
- \$4286.88 Increase of the Maintenance Tech's hours from 15 hours per week to 19 hours per week. This is necessary to maintain the cleanliness and upkeep of the building with increased utilization.

Please note that van drivers' wages totaling \$55,036.12 are reimbursed to Sterling through MART.

The Senior Center Operations budget has increased.

This is the third full year of operating the Senior Center building at 36 Muddy Pond Rd. We are finally able to itemize all expenses, including mandatory inspections and certified cleanings, related to the operation and maintenance of the building. The FY 2019 request is an accurate and detailed projection based on history.

	Hours	Rate (no increase from FY19)	Account # 01541-51200	Amount		Rate with	Amount	
Pam Dell	48	15.24		\$	731.52	15.5448	-	746.15
Dorothy Millhofer	38	16	01540-51300 moves to 01541- 51200 FY20	\$	608.00	16.32		620.16
Nickole Boardman	39.₽	/ 17.54	01541-51200	\$	692.83	17.8908		706.69
Louis Massa	40	15.24	01541-51200	\$	609.60	15.5448	-	621.79
Denis Coughlin	16	14.12	01541-51200	\$	225.92	14.4024	-	230.44
Robert Protano	16		01541-51200	\$	225.92	14.4024		230.44
Melissa Cassata	38	17.5	01541-51200	\$	665.00	17.85	-	678.30
James Ash	38	20.21	01541-51200	\$	767.98	20.6142		783.34
Gloria Rugg		14.21	01541-51200	1	707.50	14.4942	*	703.34
Veronica Buckley	80	26.16	01541-51200	S	2,092.80	26.6832	4	2,134.66
Deborah Dupuis PAYROLL PER	13.84	01541-51200	1	-,002.00	14.1168	~	2,134.00	
	PERIOD TOTA	L	\$	6,619.57	X-112100	\$	6,751.96	
	Van Driver	14.68		\$	7,340.00	14.97	\$	7,486.80
ANNUAL TOTAL			\$	179,448.82		\$	183,037.80	

<u>Vendor</u>	Per Unit		Annual
MONTHLY			
SMLD	867.715	\$	10,412.58
Am. Alarm	44.89	\$	538.68
Comcast	221.58	\$	2,658.96
Eversource	108.22	\$	1,298.62
QUARTERLY			
DPW Water	50	\$	200.00
3 TIMES/YEAR			
Oven cleaning	180		540
SEMI-ANNUALLY			
Kitchen suppression & fire			
extinguishers	240	\$	480.00
Rug cleaning	550	-	1,100.00
Window cleaning	315		630.00
YEARLY		•	
Septic/Grease Trap	1060	Ś	1,060.00
Fire Panel Inspection	1151		\$1,151
Sprinkler System Inspection	228	\$	228.00
Sterling Water/Backflow	75	\$	75.00
Steam cleaning bath &		•	
kitchen floors	325		325
Cleaning furniture	400	\$	400.00
Contingency Expenses		\$	655.56
TOTAL		\$	21,753.40
Contingency Expenses			
Alarm		\$	308.59
Gas Stove		\$	638.00
reezers		\$	118.52
Drain cleaning		\$	246.00
FOTAL Contingency		\$	1,311.11