### TOWN OF STERLING FY13 OPERATING BUDGET

|  | Expended FY2010   | Expended FY2011     | Approp<br>FY2012 | Dept Req<br>FY2013 | Approp<br>Rec FY13 |
|--|-------------------|---------------------|------------------|--------------------|--------------------|
| GENERAL GOVERNMENT                       |                   |                     |                  |                    |                    |
| Moderator                                |                   |                     |                  |                    |                    |
| Salary                                   | 400               | 400                 | 500              | 500                | 500                |
| Expense                                  |                   | -                   | 150              | 150                | 150                |
| TOTAL                                    | 400               | 400                 | 650              | 650                | 650                |
| Selectmen                                |                   |                     |                  |                    |                    |
| Salary                                   | 4,500             | 4,500               | 4,500            | 4,500              | 4,500              |
| Expense                                  | 10,042            | 2,830               | 4,200            | 3,330              | 3,330              |
| TOTAL                                    | 14,542            | 7,330               | 8,700            | 7,830              | 7,830              |
| Town Administrator                       |                   |                     |                  |                    |                    |
| Salary                                   | 84,875            | 88,084              | 90,728           | 90,728             | 90,728             |
| Wages *                                  | 58,632            | 47,554              | 49,810           | 50,204             | 50,204             |
| Expense *                                | 87,246            | 56,763              | 63,500           | 67,000             | 67,000             |
| TOTAL                                    | 230,753           | 192,401             | 204,038          | 207,932            | 207,932            |
| * \$27,800 Cleaning Service moved to     | Facilities Mgmt b | oudget.             |                  |                    |                    |
| Accountant                               |                   |                     |                  |                    |                    |
| Salary and Wages                         | 47,379            | 48,578              | 52,039           | 50,763             | 40,395             |
| Expense                                  | 3,750             | 3,664               | 3,900            | 3,900              | 3,900              |
| TOTAL                                    | 51,129            | 52,242              | 55,939           | 54,663             | 44,295             |
| TOTAL                                    | 31,123            | 02,242              | 33,333           | 34,003             | 44,200             |
| Financial Audit                          |                   |                     |                  |                    |                    |
| Expense                                  | 19,250            | 19,250              | 19,250           | 19,500             | 19,500             |
| TOTAL                                    | 19,250            | 19,250              | 19,250           | 19,500             | 19,500             |
| Treasurer/Collector                      |                   |                     |                  |                    |                    |
| Salary                                   | 62,216            | 64,053              | 65,944           | 55,390             | 55,390             |
| Wages                                    | 74,559            | 79,329              | 82,494           | 83,517             | 83,517             |
| Tax Title                                | 1,255             | 1,020               | 5,000            | 5,000              | 5,000              |
| Expense                                  | 35,657            | 36,372              | 37,225           | 37,475             | 37,475             |
| TOTAL                                    | 173,687           | 180,774             | 190,663          | 181,382            | 181,382            |
| Assessors                                |                   |                     |                  |                    |                    |
| Salary                                   | 4,500             | 4,375               | 4,500            | 4,500              | 4,500              |
| Wages                                    | 34,173            | 38,540              | 44,094           | 44,192             | 44,192             |
| Expense *                                | 9,383             | 44,286              | 49,900           | 54,900             | 54,900             |
| TOTAL                                    | 48,056            | 87,201              | 98,494           | 103,592            | 103,592            |
| * Includes \$20,000 previously contained | d in separate art | ticle for Revaluati | on.              |                    |                    |

|  | Expended FY2010 | Expended FY2011 | Approp<br>FY2012 | Dept Req<br>FY2013 | Approp<br>Rec FY13 |  |  |
|--|-----------------|-----------------|------------------|--------------------|--------------------|--|--|
| Town Clerk   |                 |                 |                  |                    |                    |  |  |
| Salary   | 55,130          | 55,573          | 57,702           | 60,433             | 60,433             |  |  |
| Wages  | 32,722          | 36,333          | 40,361           | 37,709             | 34,819             |  |  |
| Training   | 1,578           | 2,268           | 2,500            | 2,500              | 2,500              |  |  |
| Expense  | 9,471           | 13,162          | 10,900           | 10,900             | 10,900             |  |  |
| TOTAL  | 98,901          | 107,336         | 111,463          | 111,542            | 108,652            |  |  |
| Elections & Registration                                     |                 |                 |                  |                    |                    |  |  |
| Wages  | 5,300           | 13,153          | 9,490            | 10,676             | 10,676             |  |  |
| Expense  | 7,500           | 8,318           | 7,500            | 9,900              | 9,900              |  |  |
| TOTAL  | 12,800          | 21,471          | 16,990           | 20,576             | 20,576             |  |  |
| Information Technology                                       |                 |                 |                  |                    |                    |  |  |
| Professional services  | 33,600          | 37,540          | 38,400           | 39,360             | 39,360             |  |  |
| Expenses   | 8,960           | 7,110           | 8,225            | 8,725              | 8,725              |  |  |
| Hosting Services: Web  |                 | 3,700           | 3,700            | 3,700              | 2,700              |  |  |
| Hosting Services: GIS  | 3,500           | -               | -                | 2,600              | 3,600              |  |  |
| TOTAL  | 46,060          | 48,350          | 50,325           | 54,385             | 54,385             |  |  |
| Professional Services  |                 |                 |                  |                    |                    |  |  |
| Wages  |                 |                 |                  |                    |                    |  |  |
| Expense  | 34,704          | 36,509          | 40,000           | 60,000             | 60,000             |  |  |
| TOTAL  | 34,704          | 36,509          | 40,000           | 60,000             | 60,000             |  |  |
| Finance Committee  |                 |                 |                  |                    |                    |  |  |
| Expense  | 173             | 213             | 300              | 300                | 300                |  |  |
| TOTAL  | 173             | 213             | 300              | 300                | 300                |  |  |
| Human Resources  |                 |                 |                  |                    |                    |  |  |
| Salary   | 13,745          | 21,391          | 22,399           | 23,071             | 23,071             |  |  |
| Expense  | -               | 367             | 500              | 500                | 500                |  |  |
| TOTAL  | 13,745          | 21,758          | 22,899           | 23,571             | 23,571             |  |  |
| Personnel Board  |                 |                 |                  |                    |                    |  |  |
| Expenses   | -               | -               | 500              | 500                | 500                |  |  |
| TOTAL  | -               | -               | 500              | 500                | 500                |  |  |
| ADA Committee  |                 |                 |                  |                    |                    |  |  |
| Stipend  |                 |                 | 1,500            | 1,500              | 1,500              |  |  |
| TOTAL  | -               | -               | 1,500            | 1,500              | 1,500              |  |  |
| Facilities Management  |                 |                 |                  |                    |                    |  |  |
| Wages  | 21,737          | 23,586          | 25,003           | 25,003             | 25,003             |  |  |
| Expense *  | 19,737          | 73,638          | 90,911           | 93,053             | 67,202             |  |  |
| TOTAL  | 41,474          | 97,224          | 115,914          | 118,056            | 92,205             |  |  |
| * Cleaning Service moved to Facilities Mgmt. budget in FY10. |                 |                 |                  |                    |                    |  |  |
| Planning Board   |                 |                 |                  |                    |                    |  |  |
| Salary   | 300             | 300             | 500              | 500                | 500                |  |  |
| Wages  | 16,439          | 16,109          | 17,414           | 17,936             | 17,936             |  |  |
| MRPC & Expense   | 2,047           | 2,098           | 2,160            | 2,260              | 2,260              |  |  |
| TOTAL  | 18,786          | 18,507          | 20,074           | 20,696             | 20,696             |  |  |

|   | Expended FY2010  | Expended<br>FY2011       | Approp<br>FY2012  | Dept Req<br>FY2013  | Approp<br>Rec FY13 |
|---|------------------|--------------------------|-------------------|---------------------|--------------------|
| Board of Appeals                        |                  |                          |                   |                     |                    |
| Wages                                   | 10,330           | 7,226                    | 13,538            | 13,945              | 13,945             |
| Expense                                 | 18,196           | 4,074                    | 22,739            | 18,200              | 18,200             |
| TOTAL                                   | 28,526           | 11,300                   | 36,277            | 32,145              | 32,145             |
| Conservation Commission                 |                  |                          |                   |                     |                    |
| Wages                                   | 15,592           | 19,335                   | 20,577            | 21,209              | 21,209             |
| Expense                                 | 1,400            | 1,479                    | 1,734             | 1,734               | 1,734              |
| TOTAL                                   | 16,992           | 20,814                   | 22,311            | 22,943              | 22,943             |
| Agricultural Commission                 |                  |                          |                   |                     |                    |
| Expenses                                |                  | 750                      | 750               | 750                 | 750                |
| TOTAL                                   | -                | 750                      | 750               | 750                 | 750                |
| Open Space Committee                    |                  |                          |                   |                     |                    |
| Expenses                                | 3,541            | 1,454                    | 2,000             | 1,600               | 1,600              |
| TOTAL                                   | 3,541            | 1,454                    | 2,000             | 1,600               | 1,600              |
| TOTAL GENERAL GOVERNMENT                | 853,519          | 925,284                  | 1,019,037         | 1,044,113           | 1,005,004          |
| PUBLIC SAFETY                           |                  |                          |                   |                     |                    |
| Police Department                       |                  |                          |                   |                     |                    |
| Salary **                               | 84,872           | 84,872                   | 112,965           | 116,354             | 116,354            |
| Wages                                   | 1,005,097        | 1,031,169                | 1,024,583         | 1,040,134           | 967,583            |
| Cruiser                                 | 31,673           | 29,417                   | 32,000            | 33,000              | 33,000             |
| Expense                                 | 72,015           | 76,612                   | 92,780            | 96,780              | 96,780             |
| TOTAL                                   | 1,193,657        | 1,222,070                | 1,262,328         | 1,286,268           | 1,213,717          |
| ** Beginning in FY11, a new Chief's con | tract incorporat | tes career incent        | tive and longevit | y directly into the | base salary.       |
| Dispatch                                |                  |                          |                   |                     |                    |
| Wages                                   | 198,607          | 214,046                  | 225,031           | 230,752             | 230,752            |
| Expense                                 | 75,055           | 68,833                   | 87,785            | 90,590              | 80,590             |
| TOTAL                                   | 273,662          | 282,879                  | 312,816           | 321,342             | 311,342            |
| Fire Department                         |                  |                          |                   |                     |                    |
| Salary **                               | 74,970           | 76,389                   | 84,600            | 87,504              | 87,504             |
| Wages                                   | 259,954          | 260,876                  | 284,525           | 294,158             | 294,158            |
| Expense                                 | 81,793           | 81,731                   | 77,200            | 106,900             | 83,885             |
| Emergency Management Stipend            |                  |                          | 10,000            | 10,000              | 10,000             |
| Emergency Management Expense            | 1,000            | 1,500                    | 1,500             | 1,500               | 1,500              |
| Subtotal                                | 417,717          | <i>4</i> 20, <i>4</i> 96 | 457,825           | 500,062             | 477,047            |
| EMS/Ambulance Service                   |                  |                          |                   |                     |                    |
| Salary                                  | 12,200           | 12,200                   | 12,200            | 12,200              | 12,200             |
| Wages                                   | 179,215          | 187,543                  | 202,401           | 215,140             | 215,140            |
| Expense                                 | 88,491           | 82,911                   | 85,515            | 86,500              | 86,500             |
| Subtotal                                | 279,906          | 282,654                  | 300,116           | 313,840             | 313,840            |
| TOTAL                                   | 697,623          | 703,150                  | 757,941           | 813,902             | 790,887            |

<sup>\*\*</sup> Beginning in FY12, Chief's salary incorporates longevity directly into base salary. (Previously in wages line item.)

|  | Expended<br>FY2010 | Expended<br>FY2011 | Approp<br>FY2012 | Dept Req<br>FY2013 | Approp<br>Rec FY13 |
|--|--------------------|--------------------|------------------|--------------------|--------------------|
| Animal Control                           |                    |                    |                  |                    |                    |
| Wages                                    | 13,944             | 14,559             | 15,000           | 15,691             | 15,428             |
| Expense                                  | 3,176              | 3,574              | 5,000            | 4,500              | 4,500              |
| TOTAL                                    | 17,120             | 18,133             | 20,000           | 20,191             | 19,928             |
| Inspectional Services                    |                    |                    |                  |                    |                    |
| Bldg Inspector Contracted Servs.         | 42,375             | 47,300             | 47,300           | 47,300             | 47,300             |
| Salary/Wages                             |                    | 14,023             | 16,252           | 18,000             | 16,685             |
| Wire Inspector                           | 11,847             | 8,580              | 14,750           | 14,750             | 14,750             |
| Plumbing Inspector                       | 9,944              | 10,000             | 10,000           | 10,000             | 10,000             |
| Gas Inspector                            | 5,455              | 5,500              | 5,500            | 5,500              | 5,500              |
| Sealer of Weights & Measures             | 1,200              | 1,200              | 1,200            | 1,500              | 1,200              |
| Expense                                  | 6,325              | 4,816              | 6,150            | 5,350              | 5,350              |
| TOTAL                                    | 77,146             | 91,419             | 101,152          | 102,400            | 100,785            |
| TOTAL PUBLIC SAFETY                      | 2,259,208          | 2,317,651          | 2,454,237        | 2,544,103          | 2,436,659          |
| Offset: Ambulance Receipts               | 200,000            | 200,000            | 190,000          | 300,000            | 300,000            |
| NET PUBLIC SAFETY (for information only) | 2,059,208          | 2,117,651          | 2,264,237        | 2,244,103          | 2,136,659          |
| HEALTH & HUMAN SERVICES                  |                    |                    |                  |                    |                    |
| Board of Health                          |                    |                    |                  |                    |                    |
| Salary                                   | 206                |                    | 309              | 309                | 309                |
| Inspector(s)                             | 65,915             | 67,781             | 71,559           | 73,650             | 73,650             |
| Expenses                                 | 3,105              | 1,975              | 4,050            | 4,050              | 4,050              |
| TOTAL                                    | 69,226             | 69,756             | 75,918           | 78,009             | 78,009             |
| Mental Health                            |                    |                    |                  |                    |                    |
| Expense                                  | 4,500              |                    | -                |                    |                    |
| TOTAL                                    | 4,500              | -                  | -                |                    |                    |
| Home Health & Hospice                    |                    |                    |                  |                    |                    |
| Expense                                  | 1,500              | 1,500              | 1,500            | 1,500              | 1,500              |
| TOTAL                                    | 1,500              | 1,500              | 1,500            | 1,500              | 1,500              |
| Animal Inspector                         |                    |                    |                  |                    |                    |
| Salary                                   | 820                | 820                | 1,000            | 1,000              | 1,000              |
| Expense                                  | 227                | 779                | 900              | 900                | 900                |
| TOTAL                                    | 1,047              | 1,599              | 1,900            | 1,900              | 1,900              |

|                                       | Expended<br>FY2010 | Expended<br>FY2011 | Approp<br>FY2012 | Dept Req<br>FY2013 | Approp<br>Rec FY13 |
|---------------------------------------|--------------------|--------------------|------------------|--------------------|--------------------|
| Council on Aging                      |                    |                    |                  |                    |                    |
| Wages                                 | 61,148             | 63,256             | 74,089           | 76,198             | 76,198             |
| Home Care                             | 400                | 400                | 400              | 400                | 400                |
| Mini Van                              | 962                | -                  | -                | -                  | -                  |
| Title VII Nutrition/WHEAT             | 4,500              | 4,500              | 4,500            | 4,500              | 4,500              |
| Senior Tax Workoff Program            |                    | 10,126             | 15,000           | 15,000             | 15,000             |
| Expense                               | 11,544             | 9,209              | 12,200           | 13,400             | 13,400             |
| TOTAL                                 | 78,554             | 87,491             | 106,189          | 109,498            | 109,498            |
| Veteran's Services                    |                    |                    |                  |                    |                    |
| Benefits                              | 11,021             | 55,606             | 30,000           | 64,000             | 64,000             |
| Wages                                 | 3,500              | 3,500              | 3,900            | 3,900              | 3,900              |
| Expense                               | 1,019              | 1,500              | 1,900            | 1,900              | 1,900              |
| TOTAL                                 | 15,540             | 60,606             | 35,800           | 69,800             | 69,800             |
| Extension Service                     |                    |                    |                  |                    |                    |
| Expense                               | 510                | 510                | 510              | 510                | 510                |
| TOTAL                                 | 510                | 510                | 510              | 510                | 510                |
| TOTAL HEALTH/HUMAN SERVS              | 170,877            | 221,462            | 221,817          | 261,217            | 261,217            |
|                                       |                    |                    |                  |                    |                    |
| CULTURE AND RECREATION                |                    |                    |                  |                    |                    |
| Conant Public Library                 |                    |                    |                  |                    |                    |
| Salary *                              | 61,216             | 63,053             | 64,944           | 68,592             | 68,592             |
| Wages *                               | 149,480            | 152,293            | 157,782          | 164,584            | 164,584            |
| Expense                               | 94,176             | 94,030             | 94,594           | 99,955             | 99,955             |
| TOTAL                                 | 304,872            | 309,376            | 317,320          | 333,131            | 333,131            |
| * STM Article 6 proposes to add funds | to these lines for | FY12.              |                  |                    |                    |
| Recreation                            |                    |                    |                  |                    |                    |
| Salary/Wages                          | 58,946             | 55,865             | 59,146           | 55,843             | 55,843             |
| Expense                               | 10,052             | 7,114              | 6,000            | 6,000              | 6,000              |
| TOTAL                                 | 68,998             | 62,979             | 65,146           | 61,843             | 61,843             |
| Historical Commission                 |                    |                    |                  |                    |                    |
| Expense                               | 179                | 750                | 750              | 1000               | 1000               |
| TOTAL                                 | 179                | 750                | 750              | 1000               | 1000               |
| Memorial Day/Veterans Day             |                    |                    |                  |                    |                    |
| Expense                               | 2,533              | 4,958              | 5,400            | 5,400              | 5,400              |
| TOTAL                                 | 2,533              | 4,958              | 5,400            | 5,400              | 5,400              |
| TOTAL CULTURE / RECREATION            | 376,582            | 378,063            | 388,616          | 401,374            | 401,374            |

|   | Expended<br>FY2010 | Expended FY2011 | Approp<br>FY2012 | Dept Req<br>FY2013 | Approp<br>Rec FY13 |
|---|--------------------|-----------------|------------------|--------------------|--------------------|
| DEPT. OF PUBLIC WORKS   |                    |                 |                  |                    |                    |
| Board Salary  | 1,800              | 1,800           | 1,800            | 1,800              | 1,800              |
| Salary **   | 70,274             | 72,382          | 74,553           | 76,790             | 76,790             |
| Wages   | 488,175            | 512,113         | 553,569          | 564,997            | 553,569            |
| Expense   | 279,601            | 313,118         | 297,401          | 297,401            | 297,401            |
| Hydrant Rental  | (Previously in sep | parate article) | 26,675           | 26,675             | 26,675             |
| Street Lights   |                    | 35,810          | 36,500           | 32,983             | 32,983             |
| Trash Pickup  | 478,900            | 495,661         | 495,661          | 510,530            | 510,530            |
| TOTAL   | 1,318,750          | 1,430,884       | 1,486,159        | 1,511,176          | 1,499,748          |
| ** Does not include overtime, which (NOTE: \$5,000 in Perpetual Care r    | -                  |                 | PW expenses, st  | arting in FY10)    |                    |
| Snow and Ice Overtime   | 40,055             | 44,116          | 60,000           | 60,000             | 60,000             |
| Snow and Ice Expense  | 139,378            | 130,391         | 116,000          | 116,000            | 116,000            |
| TOTAL   | 179,433            | 174,507         | 176,000          | 176,000            | 176,000            |
|   |                    |                 |                  | ·                  | ·                  |
| TOTAL PUBLIC WORKS  | 1,498,183          | 1,605,391       | 1,662,159        | 1,687,176          | 1,675,748          |
| Offset: Cemetery Fund   | 5,000              | 5,000           | 5,000            | 5,000              | 5,000              |
| NET PUBLIC WORKS (for information only)                                   | 1,493,183          | 1,600,391       | 1,657,159        | 1,682,176          | 1,670,748          |
| INSURANCE & EMPLOYEE BENEF  | ::TS               |                 |                  |                    |                    |
| INSURANCE & EMPLOTEE BENEF  | 113                |                 |                  |                    |                    |
| Workers Comp/Medicare/<br>Liability, Group Insurances and<br>Unemployment |                    |                 |                  |                    |                    |
| Expense   | 867,701            | 980,593         | 1,121,314        | 1,208,624          | 1,132,624          |
| TOTAL   | 867,701            | 980,593         | 1,121,314        | 1,208,624          | 1,132,624          |
| Worcester County  |                    |                 |                  |                    |                    |
| Retirement Assessment   | 313,609            | 350,633         | 420,786          | 440,660            | 440,660            |
| TOTAL   | 313,609            | 350,633         | 420,786          | 440,660            | 440,660            |
| TOTAL INSURANCE & BENEFITS  | 1,181,310          | 1,331,226       | 1,542,100        | 1,649,284          | 1,573,284          |
| Offset: Stabilization Fund  | 95,000             | 383,000         |                  |                    |                    |
| Offset: Abatement Surplus   |                    | 100,000         |                  |                    |                    |
| NET INSURANCE & BENEFITS (For information only)                           | 1,086,310          | 848,226         | 1,542,100        |                    |                    |

|  | Expended<br>FY2010              | Expended FY2011 1385000 | Approp<br>FY2012 | Dept Req<br>FY2013      | Approp<br>Rec FY13 |
|--|---------------------------------|-------------------------|------------------|-------------------------|--------------------|
| <u>DEBT SERVICE</u>  |                                 | 596150                  |                  |                         |                    |
| Principal  | 1,316,000                       | 1,320,000               | 1,326,500        | 1,304,500               | 1,304,500          |
| Interest   | 647,220                         | 582,528                 | 479,808          | 423,938                 | 423,938            |
| TOTAL DEBT SERVICE   | 1,963,220                       | 1,902,528               | 1,806,308        | 1,728,438               | 1,728,438          |
| (Not including Fire Truck or Ambu                                      | lance Lease/Pu                  | rchase)                 |                  |                         |                    |
| TOTAL Appropriation in Article 2                                       | 8,302,899                       | 8,681,605               | 9,094,274        | 9,315,705               | 9,081,724          |
| Water Enterprise (Article 7)   | 867,061                         | 840,424                 | 805,100          | 804,271                 | 804,271            |
|  | 9,169,960                       | 9,522,029               | 9,899,374        | 10,119,976              | 9,885,995          |
| TOTAL OPERATING BUDGET   | 9,169,960                       | 9,522,029               | 9,899,374        | 10,119,976              | 9,885,995          |
| Minus Water Enterprise revenue   | 867,061                         | 840,424                 | 805,100          | 804,271                 | 804,271            |
| Minus Ambulance receipts   | 200,000                         | 200,000                 | 190,000          | 300,000                 | 300,000            |
| Minus Stabilization Fund   | 95,000                          | 383,000                 |                  | (Applied in Article 47) |                    |
| Minus Cemetery Perpetual Care  | 5,000                           | 5,000                   | 5,000            | 5,000                   | 5,000              |
| Minus Abatement Surplus  | 0                               | 100,000                 | 60,188           | 48,730                  | 48,730             |
| <b>NET OPERATING BUDGET</b> (Amount raised by taxation, shown for info | <b>8,002,899</b> ormation only) | 7,993,605               | 8,839,086        | 8,961,975               | 8,727,994          |